

Organizing to Deliver a Modern U.S. Science, Technology, and Innovation Strategy

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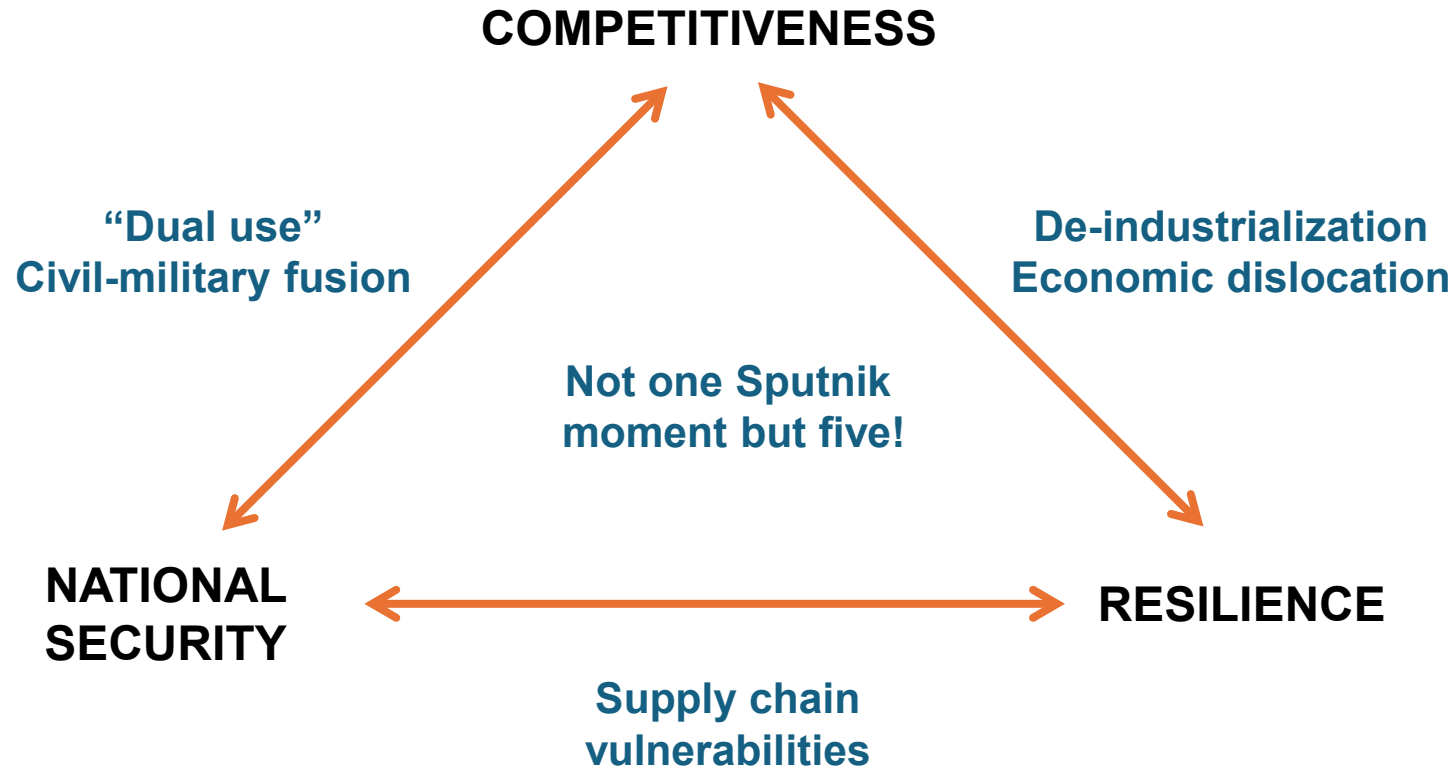
National Science Board

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Science, technology, and innovation is about economic security amid global threats and geostrategic competition



Evermore complex economic security challenges are placing new demands on our science, technology, and innovation ecosystems



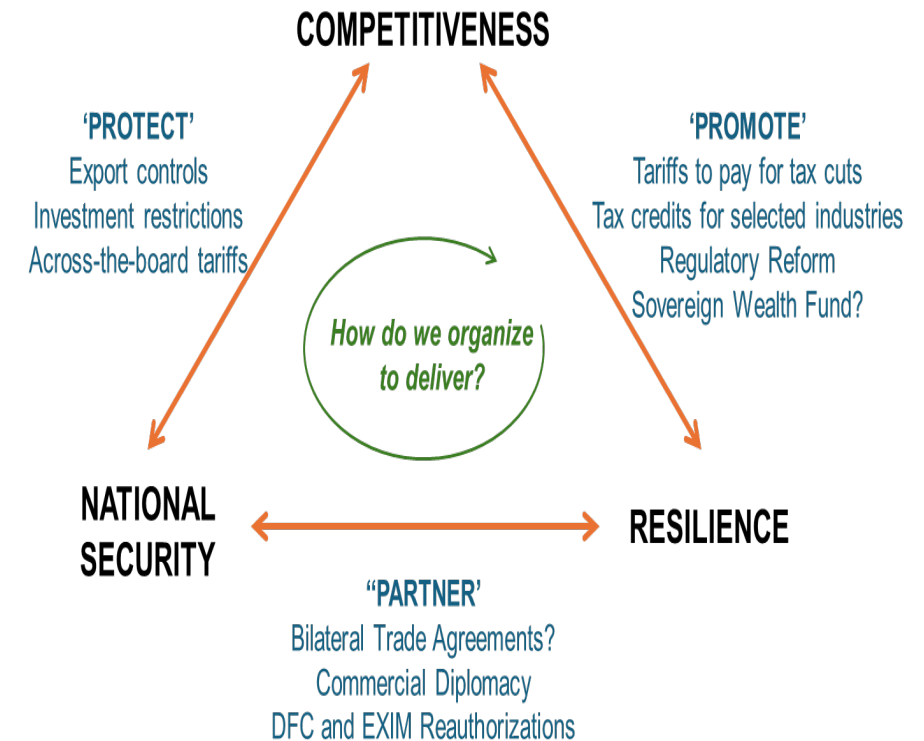
Source: “Staying Ahead in the Global Technology Race”, CSIS 2024

How we organize to deliver is a choice and can build on our unique strengths and lessons from experience

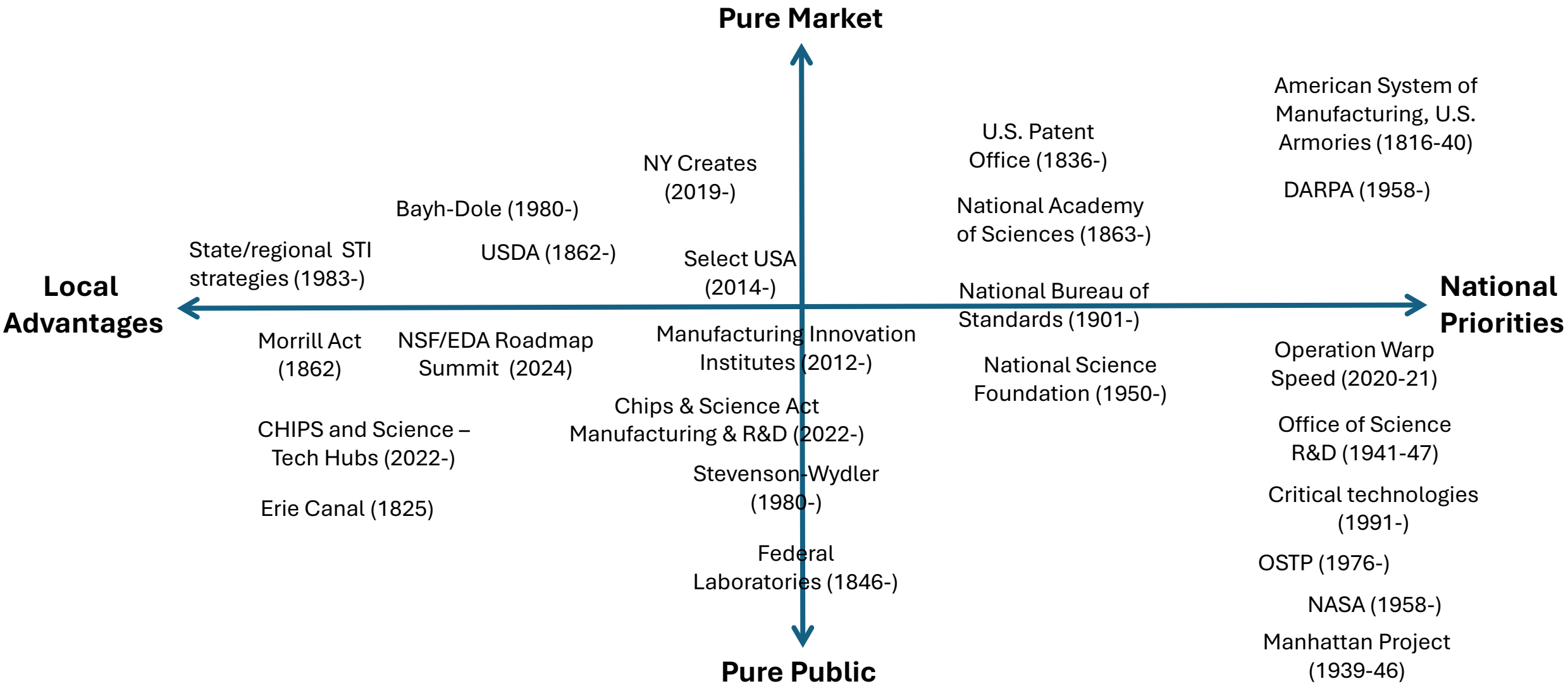
Biden-Harris Agenda



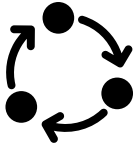
Elements of Likely Trump-Vance Agenda



Our federated STI ecosystem reflects organic growth, institutional diversity, system complexity, as well as redundancy



Illustrative institutional models that make up the STI ecosystem



A State STI Strategy

Arkansas Research Alliance

Collaborations between Federal, Subnational Governments and the Private Sector

Select USA Summits

NSF / EDA Roadmap Summit

A National Strategy Driving Public Investments to Leverage Private Investment

CHIPS and Science Act – Manufacturing Incentives

Bipartisan Infrastructure Law – Regional Clean Hydrogen Hubs

National and Subnational ‘Purpose-Built Non-Profit(s)’ for R&D / Commercialization

CHIPS and Science Act – NatCast operating National Semiconductor Technology Center

CHIPS and Science Act – Tech Hubs and Tech Hub Consortia

NY Creates – Albany Nanotech Complex

Five tests of whether STI institutional models fit for purpose



1. **Goals-setting** at the right level

How effectively is the STI ecosystem at defining goals and setting priorities?

Are institutions, public and private, closest to the problem empowered to drive?

2. **Collaboration & coordination** across public and private sectors, incl. finance

Are there organizational models and incentives for coordination within and across sectors?

Are ecosystems leveraging and stacking capital to fund R&D, commercialization, scaling?

3. **National security considerations** are everyone's business

Are responsible parties identified to monitor and mitigate national security risks?

Are government institutions supporting private institutions and consortia to do this?

4. **Evaluating what works**

Are there institutions, public and private, that are calling balls and strikes?

5. **Making course-corrections**

Are STI ecosystems able to use failures, withdraw support, and improve continuously?